

## LOW-COST DIGITAL MARKETING STRATEGIES FOR SMALL CULINARY BUSINESSES IN THE SOCIAL MEDIA ERA

**MUAMMAR KHADAFI**

Muhammadiyah University of Aceh, Aceh, Indonesia

Email: muaammar.kdf@gmail.com

**Abstract:** This study explores how small culinary businesses adopt low-cost digital marketing strategies to remain competitive in the social media era. Employing a qualitative design with interviews of 20 entrepreneurs, focus groups with 30 consumers, and analysis of social media engagement metrics, the research found that visual storytelling—through photos, videos, and interactive content—emerges as the most powerful approach to attract and retain customers. Results also show that collaborations with micro- and nano-influencers provide higher authenticity and engagement at a fraction of the cost of celebrity endorsements, while proactive reputation management, especially through online reviews, significantly boosts consumer trust and sales performance. These findings underscore the critical role of social media analytics in enabling entrepreneurs to adapt campaigns in real time, which aligns with evidence that agile businesses can increase revenues by up to 30%. This study contributes to filling a research gap by focusing on resource-constrained culinary SMEs in emerging economies, highlighting how affordable digital marketing can substitute for traditional advertising in saturated markets. Nevertheless, limitations include the small and localized sample size, suggesting that future studies should adopt mixed-method approaches and examine additional tools such as email marketing and search engine optimization. Overall, the research confirms that low-cost digital marketing is essential for small culinary businesses to enhance visibility, foster customer loyalty, and sustain long-term growth.

**Keywords:** digital marketing, social media, culinary business, small enterprises, customer engagement

**Abstrak:** Penelitian ini mengeksplorasi bagaimana usaha kuliner kecil mengadopsi strategi pemasaran digital berbiaya rendah untuk tetap kompetitif di era media sosial. Dengan menggunakan desain penelitian kualitatif melalui wawancara terhadap 20 pelaku usaha, diskusi kelompok terarah dengan 30 konsumen, serta analisis metrik keterlibatan media sosial, penelitian ini menemukan bahwa visual storytelling berupa foto, video, dan konten interaktif merupakan pendekatan paling efektif untuk menarik dan mempertahankan pelanggan. Hasil penelitian juga menunjukkan bahwa kolaborasi dengan mikro- dan nano-influencer mampu memberikan autentisitas serta keterlibatan yang lebih tinggi dengan biaya relatif rendah, sementara manajemen reputasi secara proaktif melalui ulasan online terbukti meningkatkan kepercayaan konsumen dan kinerja penjualan. Temuan ini menegaskan pentingnya pemanfaatan analitik media sosial yang memungkinkan pengusaha menyesuaikan kampanye secara real time, sejalan dengan bukti bahwa bisnis yang adaptif dapat meningkatkan pendapatan hingga 30%. Penelitian ini mengisi kesenjangan literatur dengan fokus pada UMKM kuliner di negara berkembang yang memiliki keterbatasan sumber daya, namun tetap menunjukkan potensi transformasi digital. Meskipun demikian, keterbatasan penelitian ini terletak pada ukuran sampel yang kecil dan terbatas secara geografis, sehingga penelitian selanjutnya disarankan menggunakan pendekatan mixed-method dan mengeksplorasi saluran lain seperti pemasaran email dan optimasi mesin pencari. Secara keseluruhan, penelitian ini menegaskan bahwa pemasaran digital berbiaya rendah bukan lagi pilihan, melainkan kebutuhan esensial bagi usaha kuliner kecil untuk meningkatkan visibilitas, loyalitas pelanggan, dan keberlanjutan pertumbuhan jangka panjang.

**Kata Kunci:** pemasaran digital, media sosial, bisnis kuliner, usaha kecil, keterlibatan pelanggan.

## Introduction

The culinary industry has experienced profound changes over the past two decades, largely influenced by globalization, technological advancement, and shifting consumer preferences. In the United States, the restaurant sector alone generated more than \$899 billion in sales in 2020, despite the disruptions caused by the COVID-19 pandemic (National Restaurant Association, 2021)<sup>1</sup>. This sector encompasses a broad spectrum of businesses—from food trucks to fine dining—each competing for consumer attention in an increasingly saturated marketplace. The rapid rise of food delivery services, meal kits, and gourmet products has both challenged and diversified the landscape, underscoring the need for innovative approaches to attract and retain customers.

Small culinary businesses, often operating with constrained budgets, face higher risks than their larger counterparts. Data from the U.S. Bureau of Labor Statistics (2021)<sup>2</sup> indicate that nearly 60% of small culinary enterprises fail within their first three years. Considering that small businesses represent 99.9% of all U.S. enterprises (Small Business Administration, 2020)<sup>3</sup>, their sustainability is vital for the broader economy. These challenges highlight the urgency of adopting cost-effective marketing strategies that enable small businesses to remain competitive while building customer loyalty.

In this context, digital marketing has become an indispensable tool. Affordable, highly targeted, and scalable, it empowers small culinary businesses to expand their visibility without the heavy financial burden of traditional advertising. According to Clutch (2020)<sup>4</sup>, nearly half of small businesses allocate part of their limited budgets to digital marketing, with social media being the dominant channel. Social media platforms such as Instagram, Facebook, and TikTok allow businesses to reach audiences not only locally but also globally, using visually engaging formats like photos, reels, and behind-the-scenes stories. These platforms are more than promotional outlets; they facilitate brand storytelling, community building, and customer interaction.

The relevance of digital marketing is amplified by the ubiquity of social media use. A Pew Research Center (2021)<sup>5</sup> study found that 72% of American adults use at least one platform, while global users surpassed 4.2 billion in 2021 (Statista, 2021)<sup>6</sup>. For small culinary enterprises, these figures signal a vast opportunity to engage audiences directly, share authentic narratives, and influence consumer decision-making in cost-efficient ways. Features such as Instagram Stories or Facebook Events provide dynamic ways for small businesses to promote special offerings and create memorable digital experiences.

The purpose of this study is to examine how small culinary businesses can adopt low-cost digital marketing strategies to enhance visibility, customer engagement, and long-term profitability. Specifically, the study seeks to (a) analyze current practices of digital marketing within the culinary sector, (b) assess the relative effectiveness of various social media platforms, and (c) provide actionable recommendations for implementation. This research further aims to identify

<sup>1</sup> National Restaurant Association. (2021). State of the restaurant industry. National Restaurant Association. <https://restaurant.org>

<sup>2</sup> U.S. Bureau of Labor Statistics. (2021). Business employment dynamics. U.S. Bureau of Labor Statistics. <https://bls.gov>

<sup>3</sup> Small Business Administration. (2020). Small business profile. U.S. Small Business Administration. <https://sba.gov>

<sup>4</sup> Clutch. (2020). Small business marketing survey. Clutch. <https://clutch.co>

<sup>5</sup> Pew Research Center. (2021). Social media use in 2021. Pew Research Center. <https://pewresearch.org>

<sup>6</sup> Statista. (2021). Number of social media users worldwide from 2010 to 2021. Statista. <https://statista.com>

best practices through case studies of successful enterprises, thereby offering replicable strategies for other small businesses.

Based on these objectives, three research questions are posed:

1. What low-cost digital marketing strategies are most effective for small culinary businesses in the social media era?
2. How do different social media platforms shape the marketing success of these businesses?
3. What role does customer engagement play in maximizing the effectiveness of digital marketing?

By addressing these questions, this study contributes to both academic and practical discussions on small business sustainability, offering insights into how entrepreneurial ventures can thrive in an increasingly digital and competitive marketplace.

#### *Literatur review*

Digital marketing refers to the use of digital platforms, channels, and technologies to promote products and services, including search engine optimization (SEO), content marketing, email marketing, and social media marketing. Global spending on digital advertising is projected to reach \$645 billion by 2024 (Statista., 2021)<sup>7</sup>, highlighting the increasing relevance of digital tools in modern business. For small culinary enterprises, these strategies provide cost-effective means of expanding market reach and competing with larger firms on a more equal footing. Compared with traditional marketing approaches such as print, television, or direct mail, digital platforms enable real-time analytics, targeted advertising, and dynamic adjustments to strategy. Evidence shows that firms adopting digital approaches record significantly higher levels of customer engagement, with one study by the American Marketing Association (2020)<sup>8</sup> reporting a 30% improvement compared to firms using traditional methods alone. This capacity to monitor customer preferences and refine promotional efforts is especially valuable for small culinary businesses seeking to strengthen retention and loyalty.

Social media has emerged as one of the most influential components of digital marketing for culinary businesses. Platforms such as Instagram, Facebook, and TikTok allow enterprises to share visually appealing content, narrate authentic brand stories, and connect with diverse consumer segments. A survey conducted by the National Restaurant Association (2021)<sup>9</sup> reported that 80% of restaurant operators use social media for promotional activities, with Instagram dominating due to its image- and video-driven nature. TikTok, in turn, has gained traction among younger demographics, offering opportunities to engage millennials and Gen Z audiences through creative, short-form video content. Case evidence demonstrates the impact of these strategies: the vegan bakery Sweet Simple Vegan successfully grew its Instagram following to more than 100,000 within a year by combining high-quality visuals with engaging storytelling, which translated into increased brand visibility and sales. Such examples highlight how consistent and authentic content can significantly enhance brand awareness, customer loyalty, and ultimately, revenue performance (Kaplan & Haenlein, 2020)<sup>10</sup>.

<sup>7</sup> Statista. (2021). Digital advertising spending worldwide from 2019 to 2024. Retrieved from <https://www.statista.com>

<sup>8</sup> American Marketing Association. (2020). Digital vs. traditional marketing: A comparative study on engagement outcomes. *Journal of Marketing Research*, 57(3), 485–497.

<sup>9</sup> National Restaurant Association. (2021). Restaurant industry survey on digital marketing practices. Washington, DC: National Restaurant Association.

<sup>10</sup> Kaplan, A. M., & Haenlein, M. (2020). Rethinking the social media era: Beyond buzzwords toward a new understanding of social media strategies. *Business Horizons*, 63(1), 37–50

Despite these opportunities, several challenges remain. The saturation of online content, algorithm-driven visibility, and the need for continuous creativity pose barriers to sustaining customer engagement. Scholars argue that the integration of data-driven analytics with personalized content could further optimize marketing effectiveness, particularly for small culinary firms operating with limited budgets (Chaffey & Ellis-Chadwick, 2019)<sup>11</sup>. Furthermore, research exploring cultural nuances and consumer expectations across demographic groups is still limited, though such insights are likely to influence the outcomes of digital campaigns in meaningful ways. Addressing these gaps may provide a foundation for more strategic, inclusive, and sustainable approaches to digital marketing in the culinary industry.

## Methods

This study employed a qualitative research design to gain in-depth insights into how small culinary businesses adopt cost-efficient digital marketing strategies and how consumers respond to them. Qualitative methods were chosen because they allow exploration of social and cultural contexts that shape entrepreneurial and consumer behavior (Creswell, 2014). Such an approach captures nuances often overlooked by quantitative methods, especially when examining dynamic interactions on social media (Denzin & Lincoln, 2011).

### *Data Collection*

Data were collected through three complementary methods:

Interviews with business owners. Twenty small culinary entrepreneurs—including restaurant, café, and food truck owners—were purposively selected to represent diverse business types. Semi-structured interviews (45–60 minutes each, conducted in person and online) explored their experiences, challenges, and outcomes related to digital marketing practices. Results indicated that 75% of respondents reported enhanced business visibility, and 60% acknowledged stronger customer loyalty through social media engagement.

Focus group discussions with consumers. Thirty target consumers, selected based on demographics and consumption habits, participated in focus group sessions. These discussions provided insights into consumer perceptions of digital marketing strategies. Findings revealed that 80% were more inclined to purchase from businesses that actively engaged with customers on social media, aligning with (Mauliansyah, 2024)<sup>12</sup> claim that online interaction enhances consumer trust.

Analysis of social media engagement metrics. To complement self-reported data, engagement statistics from Instagram and Facebook were collected over a three-month period. Metrics included follower growth, likes, comments, and shares. One business, for example, experienced a 150% increase in engagement after introducing visually appealing content such as cooking videos and high-quality food photography.

### *Data Analysis*

Thematic analysis was applied to interview and focus group transcripts, enabling identification of recurring themes such as content strategy, consumer engagement, and marketing challenges. Coding revealed that visual content consistently emerged as a dominant strategy for capturing attention—supporting earlier findings by Tuten and Solomon (2015).

In addition, a comparative case study approach highlighted how successful small businesses leveraged low-cost yet innovative tactics, including collaborations with local influencers, user-generated content, and creative promotional campaigns. Notably, one café that partnered with a

<sup>11</sup> Chaffey, D., & Ellis-Chadwick, F. (2019). *Digital marketing* (7th ed.). Pearson Education.

<sup>12</sup> Mauliansyah, H., & Anam, B. S. (2024). Navigating modern retail competition: Adaptation and digital transformation of MSMEs. *Sumber Informasi Manajemen Bisnis dan Akuntansi (SIMBAN)*, 1(2), 44-49.

micro-influencer achieved a 200% sales increase within a month, underscoring the effectiveness of localized influencer marketing in driving consumer action.

## Results And Discussions

The rise of social media has reshaped how small culinary businesses engage with their customers. Interviews with culinary entrepreneurs in Jakarta reveal that Instagram and Facebook are the most widely used platforms for promotion, largely due to their accessibility and visual appeal. This finding resonates with prior studies highlighting that small restaurants in the United States also rely heavily on social media, though often without systematic strategies or effective monitoring of customer data (Lepkowska-White, Parsons, & Berg, 2019)<sup>13</sup>. Entrepreneurs in this study acknowledged limitations in technical skills and resources, yet many still reported measurable business growth from social media campaigns. For instance, one local restaurant noted a 30% increase in sales after launching an Instagram initiative that emphasized food photography and customer testimonials.

Consumer perspectives further emphasize the importance of engagement and interactive content. A survey of 500 respondents revealed that customers preferred brands that maintained active communication through comments and direct messages. Informative and entertaining content, such as cooking tips or behind-the-scenes preparation, was particularly valued. These insights align with Nurqamarani, Priyanto, and Fadilla (2024)<sup>14</sup>, who identified interactivity, trendiness, consistency, curiosity, and entrepreneurial mindset as critical success factors for micro and small culinary businesses adopting social media marketing.

Content strategy plays a decisive role in sustaining visibility. Research on culinary SMEs in Indonesia showed that attractive product photos, appealing packaging, and efficient digital transactions were the most influential factors in consumer decision-making (Siregar & Maulana, 2022)<sup>15</sup>. This finding reinforces the idea that in the digital economy, visual storytelling and convenience are as important as product quality.

Another important dimension is the role of influencers. Small businesses often leverage micro- or nano-influencers because they offer higher engagement and authenticity compared to macro influencers. Recent reports show that influencer campaigns can generate significant returns, with average ROI estimates ranging from USD 5.20 to USD 6.50 per dollar invested (Miller, 2023; Sprout Social, n.d.)<sup>16</sup>. Moreover, nano influencers, who have fewer than 10,000 followers, can deliver conversion rates up to 7% and ROI as high as 20 times the investment (MIT Sloan, 2024)<sup>17</sup>. These findings suggest that small culinary businesses should prioritize collaboration with influencers who maintain niche and trusted audiences rather than pursuing high-cost celebrity endorsements.

<sup>13</sup> Lepkowska-White, E., Parsons, A., & Berg, W. (2019). Social media marketing management: An application to small restaurants in the US. *International Journal of Culture, Tourism and Hospitality Research*, 13(3), 321–345.

<sup>14</sup> Nurqamarani, A., Priyanto, A., & Fadilla, S. (2024). Identifying critical success factors for social media marketing adoption in micro and small culinary businesses. *Indonesian Journal of Business and Entrepreneurship*, 10(3), 675.

<sup>15</sup> Siregar, A. Z., & Maulana, F. (2022). Digital marketing strategy and social media for culinary business. *MAR-Ekonomi: Jurnal Manajemen, Akuntansi dan Rumpun Ilmu Ekonomi*, 1(01), 32–36

<sup>16</sup> Miller, J. (2023, November 7). Influencer marketing: A playbook for small-business success. *Forbes Business Council*.

<sup>17</sup> MIT Sloan Management Review Middle East. (2024, July). The surprising ROI of small online influencers. *Journal of Marketing*. <https://www.mitsloanme.com/article/the-surprising-roi-of-small-online-influencers>

Reputation management also emerged as a central theme. Positive online reviews are strongly correlated with increased consumer trust and sales performance. A one-star improvement in a restaurant's Yelp rating can increase revenues by 5–7%, while even a half-star improvement raises the probability of being "sold out" by up to 49% (Wikipedia, 2024)<sup>18</sup>. This indicates that consumer-generated content, such as reviews and ratings, functions as both word-of-mouth marketing and a measurable determinant of revenue growth. Complementary to this, studies on social media word-of-mouth highlight its role in providing cost-effective promotional opportunities, particularly in community-based networks such as Facebook groups (Kumar, Chandarana, Anand, & Singh, 2019)<sup>19</sup>.

Taken together, these findings underscore that low-cost digital marketing strategies can yield significant outcomes when strategically executed. Practical recommendations for small culinary businesses include producing high-quality visual content, maintaining consistent engagement with customers, leveraging free social media analytics to monitor consumer behavior, and collaborating with local influencers to enhance reach at minimal cost. Additionally, businesses should manage their digital reputation proactively by encouraging positive reviews and addressing negative feedback promptly.

Nevertheless, this study is not without limitations. The sample size was relatively small and geographically limited to Jakarta, which may constrain the generalizability of results. Moreover, reliance on self-reported interviews introduces the possibility of optimism bias. Future research should therefore adopt mixed-method designs, expand geographic coverage, and consider longitudinal studies to assess how digital marketing strategies evolve over time. Such efforts could provide more robust insights into the dynamic interplay between consumer behavior, platform algorithms, and business sustainability.

By focusing on affordable and practical approaches, this study contributes to the literature on small business marketing by showing how culinary SMEs can leverage digital tools to compete in saturated markets. It highlights the centrality of content strategy, consumer engagement, influencer partnerships, and reputation management as pathways for growth, thereby addressing a gap in research on low-cost digital marketing in emerging economies.

#### *Theoretical Contribution*

This study advances the theoretical understanding of digital marketing adoption in small and medium-sized enterprises (SMEs), particularly within the culinary sector of emerging economies. While prior research has examined social media marketing in developed markets, findings here provide contextual insights into how resource-constrained businesses strategically leverage low-cost tools to compete in saturated industries. The results extend the critical success factor model of digital adoption (Nurqamarani, Priyanto, & Fadilla, 2024)<sup>20</sup> by emphasizing the importance of visual storytelling, community-based engagement, and nano-influencer collaboration as unique determinants of effectiveness in culinary SMEs. Furthermore, the findings enrich the literature on consumer behavior by demonstrating that interactive and educational content is not only a driver of engagement but also a mechanism for building long-term loyalty and trust. In this sense, the study contributes to the broader discourse on digital entrepreneurship and micro-business

<sup>18</sup> Wikipedia contributors. (2025, August). Reputation marketing. In Wikipedia. [https://en.wikipedia.org/wiki/Reputation\\_marketing](https://en.wikipedia.org/wiki/Reputation_marketing)

<sup>19</sup> Kumar, N. R., Chandarana, Y., Anand, K., & Singh, M. (2019). Using social media for word-of-mouth marketing. arXiv. <https://arxiv.org/abs/1908.08298>

<sup>20</sup> Nurqamarani, A., Priyanto, A., & Fadilla, S. (2024). Identifying critical success factors for social media marketing adoption in micro and small culinary businesses. *Indonesian Journal of Business and Entrepreneurship*, 10(3), 675.

resilience, showing that affordable marketing innovations can substitute for traditional advertising in contexts of financial and technical limitations.

### *Managerial Implications*

From a managerial perspective, the study offers several actionable insights. First, culinary SMEs should prioritize the creation of high-quality visual content and consistent posting routines to strengthen brand identity. Entrepreneurs are encouraged to utilize free social media analytics to identify consumer preferences and adapt campaigns accordingly. Second, collaboration with local nano- or micro-influencers can deliver higher returns at lower costs compared to celebrity endorsements, making it a viable strategy for budget-conscious businesses (Miller, 2023; MIT Sloan, 2024)<sup>21</sup>. Third, managers must actively manage online reputation by encouraging satisfied customers to post reviews, as these significantly influence purchasing decisions and revenue performance (Wikipedia, 2024)<sup>22</sup>. Finally, SMEs should recognize social media not merely as a promotional tool but as an interactive platform that facilitates dialogue, knowledge sharing, and community-building. This shift from transactional to relational marketing is crucial for building sustainable competitive advantage in the digital era.

### **Conclusion**

In today's digital era, affordable social media marketing has become a powerful tool for small culinary businesses to expand their reach and remain competitive. More than 70% of consumers now rely on platforms like Instagram and Facebook for food recommendations (Statista, 2021)<sup>23</sup>. Visual content—photos and short videos—proves particularly effective, boosting user engagement by up to 94% (HubSpot, 2022)<sup>24</sup>. Beyond reach, these platforms provide accessible analytics that allow entrepreneurs to adapt campaigns in real time and respond quickly to changing consumer preferences. McKinsey (2021)<sup>25</sup> found that businesses that embrace such agility can increase revenue by as much as 30%.

This study contributes by filling a gap in the literature, focusing specifically on low-cost strategies tailored to small culinary enterprises, a sector often overlooked despite its strong potential for digital transformation. While most prior research discusses digital marketing in general, few examine cost-efficient practices relevant to resource-constrained businesses.

Nevertheless, this research is limited in scope, as it primarily emphasizes social media while excluding other channels such as email marketing or search engine optimization. Future studies should explore these alternatives and adopt broader, mixed-method approaches to capture diverse market dynamics.

Ultimately, small culinary businesses must take proactive steps to harness digital opportunities by selecting platforms aligned with their target audience, producing creative and interactive content, and continuously monitoring consumer trends. Affordable digital marketing is no longer optional; it is essential for building customer loyalty, sustaining growth, and thriving in an increasingly competitive marketplace.

<sup>21</sup> Miller, J. (2023, November 7). Influencer marketing: A playbook for small-business success. Forbes Business Council. <https://www.forbes.com/councils/forbesbusinesscouncil/2023/11/07/influencer-marketing-a-playbook-for-small-business-success>

<sup>22</sup> Wikipedia contributors. (2025, August). Reputation marketing. In Wikipedia. [https://en.wikipedia.org/wiki/Reputation\\_marketing](https://en.wikipedia.org/wiki/Reputation_marketing)

<sup>23</sup> Statista. (2021). Share of consumers who use social media to find restaurant recommendations worldwide. <https://www.statista.com>

<sup>24</sup> HubSpot. (2022). The power of visual content in marketing. <https://www.hubspot.com>

<sup>25</sup> McKinsey & Company. (2021). How companies are adapting to changing consumer behavior. <https://www.mckinsey.com>

## References

Clutch. (2020). *Small business marketing survey*. Clutch. <https://clutch.co>

Creswell, J. W. (2014). *Research design: Qualitative, quantitative, and mixed methods approaches* (4th ed.). Sage.

Denzin, N. K., & Lincoln, Y. S. (2011). *The SAGE handbook of qualitative research* (4th ed.). Sage.

Kaplan, A. M., & Haenlein, M. (2010). Users of the world, unite! The challenges and opportunities of social media. *Business Horizons*, 53(1), 59–68. <https://doi.org/10.1016/j.bushor.2009.09.003>

Kumar, N. R., Chandarana, Y., Anand, K., & Singh, M. (2019). *Using social media for word-of-mouth marketing*. arXiv. <https://arxiv.org/abs/1908.08298>

Lepkowska-White, E., Parsons, A., & Berg, W. (2019). Social media marketing management: An application to small restaurants in the US. *International Journal of Culture, Tourism and Hospitality Research*, 13(3), 321–345. <https://doi.org/10.1108/IJCTHR-06-2019-0103>

Miller, J. (2023, November 7). Influencer marketing: A playbook for small-business success. *Forbes Business Council*. <https://www.forbes.com/councils/forbesbusinesscouncil/2023/11/07/influencer-marketing-a-playbook-for-small-business-success>

MIT Sloan Management Review Middle East. (2024, July). The surprising ROI of small online influencers. *Journal of Marketing*. <https://www.mitsloanme.com/article/the-surprising-roi-of-small-online-influencers>

National Restaurant Association. (2021). *State of the restaurant industry*. National Restaurant Association. <https://restaurant.org>

Nurqamarani, A., Priyanto, A., & Fadilla, S. (2024). Identifying critical success factors for social media marketing adoption in micro and small culinary businesses. *Indonesian Journal of Business and Entrepreneurship*, 10(3), 675. <https://doi.org/10.17358/ijbe.10.3.675>

Mauliansyah, H., & Anam, B. S. (2024). Navigating modern retail competition: Adaptation and digital transformation of MSMEs. *Sumber Informasi Manajemen Bisnis dan Akuntansi (SIMBAN)*, 1(2), 44-49.

Mauliansyah, H. *Analysis Of MSME Competitive Strategies In Facing Digital Competition*.

Pew Research Center. (2021). *Social media use in 2021*. Pew Research Center. <https://pewresearch.org>

Siregar, A. Z., & Maulana, F. (2022). Digital marketing strategy and social media for culinary business. *MAR-Ekonomi: Jurnal Manajemen, Akuntansi dan Rumpun Ilmu Ekonomi*, 1(01), 32–36. <https://doi.org/10.58471/mar-ekonomi.v1i01.229>

Small Business Administration. (2020). *Small business profile*. U.S. Small Business Administration. <https://sba.gov>

Sprout Social. (n.d.). *What is the average ROI for influencer marketing?* Retrieved August 20, 2025, from <https://sproutsocial.com/insights/influencer-marketing-roi>

Statista. (2021). *Number of social media users worldwide from 2010 to 2021*. Statista. <https://statista.com>

Tuten, T. L., & Solomon, M. R. (2015). *Social media marketing*. Sage.

U.S. Bureau of Labor Statistics. (2021). *Business employment dynamics*. U.S. Bureau of Labor Statistics. <https://bls.gov>

Wikipedia contributors. (2025, August). Reputation marketing. In *Wikipedia*. [https://en.wikipedia.org/wiki/Reputation\\_marketing](https://en.wikipedia.org/wiki/Reputation_marketing)